2024 – 2028 Strategic Plan



Ambition Statement:

The Garden's ambition is to earn global recognition for the positive **impact** its nature-based initiatives have in shaping how people experience, value, and care for the planet.

Strategic Imperatives Expand and deepen the Garden's local, national, and global reach through the full breadth of the Garden's work

Develop and adapt the main campus for greater relevance, resilience, and guest experience

Grow the Garden's Chicagoland **presence** through platforms for partnerships

Establish the Garden as a global leader for **plant** conservation science and restoration

Establish long-term financial and operational sustainability and a thriving organizational culture

- Evolve the experience and our message so that more people believe the Garden offers something for them
- Delight guests through new experiences, connecting nature, science, art, and design
- · Refine the financial and operating model to sustain and scale Windy City Harvest
- Lead a global effort to conserve the genetic diversity within plant collections worldwide
- Diversify revenue streams and grow annual revenue

- Broaden the understanding of all the Garden's work among the public, policymakers, plant experts, and peers
- Create a seamless, inclusive, and accessible end-to-end quest experience
- Co-create new visitor experiences with Farm on Ogden communities
- Pursue major plant conservation science policy and practical applications
- Modernize the Garden's operations and technology to sustain growth

- Grow the number of unique visitors across all Garden locations
- Accelerate sustainable practices to adapt to climate destabilization
- Expand and support partnerships across Chicagoland that build capacity and extend the Garden experience
- Increase species diversity for landscape restoration efforts throughout the **Upper Midwest**
- Strengthen our peoplecentric organizational culture grounded in equity, diversity, inclusion, and accessibility